

Aide Memoire
Kenya: Development Response to Displacement Impacts Project (P161067)
Virtual Implementation Support Mission
June 14-18, 2021

I. INTRODUCTION

1. A virtual Implementation Support Mission (ISM) for the Kenya Development Response to Displacement Impacts Project (KDRDIP) was jointly carried out by the Government of Kenya (GoK) and a World Bank team¹ from June 14-18, 2021. The wrap up meeting with the National Treasury took place on August 13, 2021. The objectives of the mission were to review the: (a) overall status of implementation across project sub-counties and components; (b) status of safeguards, procurement, financial management and monitoring & evaluation; (c) status of the project Grievance Redress Mechanism (GRM); (d) scheduling of the Mid-Term Review; (e) status of the proposed US\$3.2 million in Additional Financing grant from the Danish International Development Agency (DANIDA) and proposed Turkana Local Economic Development pilot (to be funded by a grant from the World Bank’s Japan Social Development Fund); and (f) progress on the actions agreed during the last ISM. The project involved personnel from the National Project Implementation Unit (NPIU) and County Integrated Project Implementation Units (CIPIUs). A full list of participants is provided in Annex 1.

II. PROJECT DATA AND RATINGS

2. **Summary key project data is presented in Table 1.**

Table 1: Project Data

Board Approval	April 26, 2017
Effectiveness	June 20, 2017
Grant Closing Date	June 30, 2021
Credit Closing Date	April 29, 2022
Total funding	US\$ 100 m IDA Credit; US\$8.18 m grant from DANIDA.
Amount Disbursed so far	US\$ 46.84 m (43%) of which IDA credit is \$37.84 m (38%) and DANIDA grant \$7.99 m (98%).
Project Development Objective (PDO)	To improve access to basic social services, expand economic opportunities, and enhance environmental management for communities hosting refugees in the target areas in the Recipient's territory.

3. At the start of the Financial Year (FY) 2020/21 (July 2020), the project received an allocation of Kes. 3.5 billion against the required budget of Kes. 4 billion submitted to the National Treasury (NT) during the Mid Term Expenditure Review process. A supplementary adjustment of Kes. 21 million was received in March 2021, being the DANIDA Grant.

¹ The team was led by Matthew Stephens (Senior Social Development Specialist and Task Team Leader) and comprised Annette Omollo (Co-TTL/Social Development Specialist), Shamis Salah Musingo (Program Analyst), Naseer Uddin Khan (Senior Social Protection Specialist), Kie Riedel (Social Protection Consultant), Okindo Ben Ayako Miranga (Environmental Specialist), Ashutosh Raina (Social Development Specialist), Philip Jespersen (Senior Operations Officer), Peter Muhati Mukhutsi (Monitoring and Evaluation Consultant), Josephine Kamau (Senior Financial Management Specialist), Edwin Moguche (Senior Financial Management Consultant), Pascal Tegwa (Senior Procurement Specialist), Aleme Tachbele (Procurement Specialist), Dahir Elmi Warsame (Senior Procurement Consultant), Margaret Ombai (Social Safeguards Specialist), Farida Hassan (Social Safeguards Consultant), Tamru Temam (Environmental Specialist), Diana Jemutai Sirma (Environmental Safeguards Consultant), Muratha Kinuthia (Senior Social Development Specialist), Safia Abdi (NEDI Liaison Consultant) and Hope Nanshemeza (Team Assistant).

Expenditures and commitments to date amount to Kes. 3.3 billion, representing a 94 percent absorption rate.

Table 2 below summarizes the budget allocation and World Bank disbursement details, while Table 3 reflects the expenditures incurred and project commitments against the allocated budget, and the current cash balances in the project account.

Table 2: Budget, Disbursements Monitoring and Reporting

Project	Original Budget (a)	Supplementary adjustments (b)	Change in Budget Authorization (a)+/-(b)=(c)	World Bank Disbursements (d)	Budget Balance (b)-(d) = (e)	Comments
Kenya Development Response to Displacement Impacts Project (KDRDIP)	Kes. 3.5 billion	Kes. 21million	Kes. 3.71billion	Kes. 3,308,061,239.35	401,938,760.65	

Table 3: Budget, Commitments, Expenditures and Cash Balances

Project	Revised Budget (b)	Expenditures and Commitments (f)	Budget Balance (b) - (f) = (g)	Projected Cash Balance (d) - (f)=(h)	Comments
Kenya Development Response to Displacement Impacts Project (KDRDIP)	Kshs. 3.71 billion	Kshs. 3.3 billion	0.41 billion		

4. *Overall Performance:* Progress towards achievement of the PDO and Implementation Progress (IP) remains moderately satisfactory. The 74 water and sanitation community subprojects that were fast-tracked at the end of 2019/2020 FY as part of the COVID-19 response have now been completed and handed over to the respective community project management committees (CPMCs). In FY 2020/2021, 749 component 1 subprojects are under implementation, covering all five project sub-counties. Under component 2, implementation of Labor-Intensive Public Works (LIPW) has commenced at the community level. The planning phase for the Natural Resource management (NRM) component activities 2020/21 has been completed. Implementation has begun on 519 sub-projects identified by communities. Significant progress has been achieved under component 3 on Livelihoods. In FY2020/21 as planned, 1816 community groups (CGs) have been supported. Of these, 680 are women-only, and 45 include people with disabilities (PWDs). This brings the total number of CGs funded to 2017, which is 50.4 percent of the project target. The component has supported 21,792 beneficiaries so far, of whom 80 percent are women. The component aims to raise the number of CGs funded from 1816 to 2500 in FY 2021/2022.

5. Notable progress has been achieved on the agreed safeguards actions from the previous mission, including: (a) safeguards and Grievance Redress Mechanism (GRM) action plans

have been formulated and are being finalized based on World Bank feedback; (b) improved analysis of environmental and social risks in screening reports; and (c) the project management information system (MIS) is now designed to capture key social and environmental issues. Despite the progress, the safeguards rating remains moderately unsatisfactory for the following reasons: (a) implementation of the safeguards and GRM action plans is incomplete; (b) safeguards instruments still require development and finalization; and (c) recruitment of safeguards specialists at the NPIU level is still pending.

III. KEY AGREED ACTIONS

6. *Project closing date extension and Mid-Term Review (MTR).* On June 23, shortly after the mission concluded, the National Treasury (NT) sent a letter of request for a 12-month no-cost extension of the project closing date from April 22, 2022 to April 22, 2023. This will be processed by the World Bank. It was agreed to hold the MTR concurrently with the next Implementation Support Mission (ISM) in early November 2021. The NT letter also requested a 12-month no-cost extension of the existing DANIDA grant to June 30, 2022. This has already been processed.

7. *Counterpart budget allocation.* Thus far the project has not received counterpart funding from the Government of Kenya. Consistent with Article V Section 5.02 of the General Conditions for IDA funded projects, the Government is required to provide counterpart funds for operational expenditures not eligible for IDA funding or to meet any funding shortfall that may arise during project implementation. This includes costs related to stakeholder engagement, awareness-creation events, training and capacity building activities and monitoring and evaluation. Consistent with the practice for IDA-funded projects in the Kenya portfolio, the mission agreed that the Ministry will provide for counterpart funds of up to 15 percent of the project costs starting this FY through Supplementary Estimates No. I of 2021/22. During the wrap-up meeting the National Treasury encouraged the NPIU to make a submission for the supplementary budget for this financial year and for next financial year.

8. *Safeguards.* Despite the evident improvement, a number of important actions remain pending, as follows: (a) share final safeguards and GRM action plans, with revised timelines for implementation; (b) complete recruitment of additional environmental and social safeguards specialists at the NPIU level by September 30, 2021; and (c) provide guidelines for monitoring and supervision of safeguards compliance at the operational/sub-county level by September 15, 2021.

9. *Garissa County engagement.* While no resolution has yet been reached at the political level with Garissa County, in practice the NPIU reported that county technical staff are supporting project implementation through the Project Implementation Support Team (PIST) and other technical officers. The national government continues to pursue settlement of the problem and is planning to engage the Frontier Counties Development Council (FCDC) to reach a full resolution.

10. *Grievance Redress Mechanism (GRM) and recent complaints.* It was agreed that revised documentation on the Cheron and Gurufa complaints will be submitted by the government for review by the World Bank (WB) task team prior to transfer to the WB's Grievance Redress Service (GRS). It was also agreed that the government would provide full documentation to the Bank of grievances reported as settled by September 15, 2021.

11. *Preparation of Additional Financing.* DANIDA has made US\$3.2 million available in Additional Financing (AF) for the livelihood component. It was agreed during the mission that AF preparation will commence immediately, with the aim to complete all requirements by the end of 2021. In parallel, the World Bank team is processing a US\$2.73 million grant from the Japan Social Development Fund (JSDF), also to support livelihood. The JSDF grant will be processed as a separate project and it was agreed that the funding would be reflected in the Project's budget for FY2022/2023.

IV. IMPLEMENTATION PROGRESS AND KEY FINDINGS

Component 1: Social and Economic Infrastructure and Services (SEIS)²

12. The 74 water and sanitation community investment subprojects for 2019/2020 FY have been completed and handed over to the respective CPMCs. Overall, 749 subprojects across the five sub-counties in various subsectors are being implemented under component one in financial year 2020/2021.

Table 4: Sub projects per sector in the project area

Subsector	Wajir South	Turkana	Lagdera	Dadaab	Fafi	Total
Water	39	68	19	57	18	201
Health	17	55	17	32	12	133
Roads	2	3	9	2	1	17
Education	73	80	25	54	16	248
Sanitation	21	0	4	10	8	43
Market and Infrastructure	8	57	0	38	4	107
Total	160	263	74	193	59	749

13. Some of the preparatory activities completed for component one are as follows:

Table 5: Component 1 Preparatory Activities

No	Activity	Status	Remarks
1.	Identification of Sub-projects sites e.g., water sources, land for education and health facilities.	100%	Completed
2.	Feasibility studies of sub-projects	100%	Completed
3.	Preparation of BoQs and Designs per sub-project	100%	Completed
4.	Preparation of MOUs per sector	100%	Completed
5.	Hydrogeological surveys for boreholes	100%	Completed
6.	Detailed procurement plans per sub-project	100%	Done

² This component supports improvements in access to quality basic services for the host communities, including education, primary and secondary health, water supply, sanitation, and hygiene. The guiding principles are: (a) prioritization based on identified community needs, especially by girls and women; (b) inputs complementary to ongoing support from the county and national governments as well as other development partners and civil society organizations (CSOs); (c) compliance with quality standards and norms of the GoK; and (d) strong accountability to citizens and credible systems for M&E.

No	Activity	Status	Remarks
7.	Operation and Maintenance plans per sub-project	100%	Done
8.	Implementation schedule per sub-project	100%	Done
9.	Formation and training of CPMCs on financial management and procurement per sub-project	100%	All CPMCs for the 1 st Half and the 2 nd half FY 2020/21 have been formed and trained.
10.	Opening of Bank accounts per sub-project by all CPMCs	100%	All accounts opened
11.	Preparation of safeguards documents and instruments	80%	-Social & Env. screening done for all sub-projects -Preparation for remaining safeguard instruments ongoing in Wajir South & Turkana West
12.	Release of Funds	100%	-Released funding for all sub-projects.
13.	Community Procurement Process	60%	-Procurement for Garissa sub-counties completed and implementation of sub- projects ongoing - Procurement for Wajir South & Turkana West in progress
14.	Implementation of Sub-Projects	30%	Dadaab, Lagdera & Fafi subproject implementation have started

Component 2: Labor Intensive Public Works (LIPW) & Natural Resources Management (NRM)

14. This component aims to decrease the environmental impacts of the protracted refugee presence, such as deforestation due to overexploitation of wood and other non-timber forest products for various purposes, degradation of grazing lands, loss of wildlife, soil erosion, open disposal of solid waste (especially plastics), and uncontrolled abstraction of groundwater for domestic consumption and livestock. The project supports measures to rehabilitate and improve the productivity of natural resources, considering community capacity and needs, including the use of local indigenous knowledge in the host areas. Activities support access to renewable energy and use of energy saving devices. The Integrated Natural Resource Management subcomponent (2a) is implemented through the Labor-Intensive Public Works (LIPW) approach. Subcomponent 2b addresses improved access to renewable energy sources and use of energy saving technologies to supplement environmental rehabilitation efforts.

Subcomponent 2a: Integrated Natural Resource Management

15. *Preparatory work completed.* Planning of the Natural Resource Management (NRM) component activities for 2020/21 has been completed. Communities have identified 519 subprojects, all of which are now under implementation. The main subproject types are irrigation and use of flood water (75), pasture and grass reseeded (132), afforestation and agroforestry (101), soil and water conservation (108), woodlots (35), clearing of invasive species (10) and desilting of water pans (25).

16. During FY 2020/2021, component 2(a) main activities comprised finalizing documentation and assessment of site suitability for prioritized subprojects, preparing Community Project Management Committees (CPMCs), finalizing safeguards requirements and procurement processes for tools and equipment. The 2020/2021 CPMCs for all subprojects have been formed and trained in the five sub-counties. All the vulnerable and marginalized households, and LIPW beneficiary groups have been identified and lists have been prepared in readiness for implementation. CPMCs are now commencing implementation, including procurement of necessary tools and equipment.

17. Since CPMCs to implement the sub-projects have been identified and trained, key activities currently include ongoing technical support which will need to be intensified to ensure the CPMCs have the technical knowhow to implement activities successfully.

18. Issues and agreed actions for the sub-component are below:

- a) Implementation of the sub-component has been delayed due to COVID-19 at two levels. Firstly, COVID-19 has complicated implementation on the ground, slowing project processes. Secondly, in FY2019/20, the FPs and PIU focused on 74 COVID-response WASH subprojects. Accordingly, the NPIU is now targeting a reduced number of subprojects as indicated above. The NPIU was advised that project performance will still be measured against the targets given in the PAD. The project undertook to review the budget and maximize funding for subprojects investments over management costs. At the same time, it was agreed that results indicators would be adjusted as part of a broader project restructuring to update the project in light of both the impact of COVID and the project's response to it. The review will be completed by September 15, 2021.
- b) Due to issues capturing the necessary project funding requirements in the national budget, procurement of the Payment Service Provider (PSP) for the LIPW cash transfers was not completed in FY 2020/21. During the mission, the NPIU confirmed that funds for the PSP are reflected in the budget for FY 2021/22, so procurement can now proceed. The NPIU agreed to share the relevant documentation for confirmation by September 15, 2021. The NPIU can use its project account bank (KCB) for any interim payments, although efforts will be made to conclude contracting of the PSP before the end of the first quarter of FY 2021/22. While all options will remain open, use of Mpesa will be avoided where possible in the North for temporary and long-term payment solutions due to concerns over coverage in the region.
- c) The NPIU will compile the lists of LIPW beneficiaries and run them through the Hunger Safety Net Program (HSNP) and Single Registry databases for identification of duplications and to compare the vulnerability status of identified beneficiaries against HSNP poverty ranking of households in Wajir and Turkana. For Garissa, the NPIU will hold discussions with National Drought Management Authority (NDMA) to understand their plans for registration and possibly making a comparison at a later stage. The comparison of beneficiaries against HSNP and other National Safety Net Program (NSNP) beneficiaries will be concluded by September 15, 2021.
- d) Although ready to be operationalized during the last mission, the MIS is not yet operational. The NPIU has confirmed that the issues of user rights and protocols are being addressed and should be completed soon. Once this is complete, the NPIU will

train all users on how to perform their functions through the MIS. The NPIU also requested a dedicated person to manage MIS data entry. The agreed deadline to resolve the user rights issue, development of protocols and training of users is September 15. The agreed deadline to recruit an intern/data entry clerk for the MIS is September 15.

Subcomponent 2b: Access to alternative energy sources (solar)

19. Plans to improve access to renewable solar energy and energy-saving devices have been completed for 2021. Interventions proposed include:

Activity type	Dadaab	Lagdera	Fafi	Wajir South	Turkana West	QTY
	Qty	Qty	Qty	Qty	Qty	
Energy Saving technologies to enhance land restoration (stoves, fireless cookers, solar cookers, etc.)	0	0	3,510	560	3,400	7,470
Provision of solar systems at community institutions, e.g., learning facilities, administration premises & Health Centers	0	0	0	0	30	30
Lighting (households)	1,000	0		400	500	1,900
Training of communities on efficient use of renewable energy to enhance land restoration.	0	0	0	1,000	0	1,000
Installation of 20 solar powered LED streetlights	0	20	0	0	0	20
Proposed Supply of charcoal making briquette machines with solar system at Dagahaley	0	0	0	1	0	1
Solarization of boreholes	3	0		0	0	3

Component 3: Livelihoods Program³

20. Significant progress has been made on the livelihood component. A total of 2017 community groups have been funded, 50 percent of the end-of-project target. The component has supported 21,792 beneficiaries, of whom 80 percent are women. In FY2020/21, as planned, 1816 community groups were supported. Of these, 680 are women-only, and 45 include people with disabilities (PWDs).

³ Refugee-hosting communities in the target areas derive income either from traditional livelihoods including pastoralism, agropastoralism, and small-scale agriculture; and/or non-traditional livelihoods including small businesses, skills-based jobs, and service enterprises. The component supports interventions to improve the productivity of livelihoods and strengthen the community resilience. The guiding principles for this Component are: (a) emphasis on promoting livelihoods of the most vulnerable, including women and youth; (b) building on experiences and tools developed by the Government and partner agencies; and (c) optimizing existing infrastructure, including in the refugee camps.

21. In addition, the project is partnering with the Gates Foundation to carry out a gendered gap analysis of the livelihood component to inform possible technical assistance to strengthen women's economic empowerment aspects. The gender gap analysis report and technical support plan will be prepared by the end of September 2021.

22. As per the action points agreed in the last mission, a mapping of livelihoods/local economic development (LED) stakeholders in Kenya has been completed to inform the building of an “LED platform” in Turkana on a pilot basis. The LED platform will enable digital enterprises, social enterprises, financial institutions, community support organizations, foundations, and the private sector to work together to support communities, especially women and youth entrepreneurs, to accelerate local economic development and longer-term COVID recovery. Also, the team is preparing an LED Pilot (with funding from the JSDF) to provide intensive support to community groups in Turkana West.

23. DANIDA has made available US\$3.2 million in Additional Financing (AF) for the livelihood component. The mission agreed that preparation would commence immediately on the AF to ensure the funds are available by the end of 2021.

24. During FY 2020/21, community groups were trained on groups dynamics management, leadership skills, conflict management, five core principles, business planning, financial management and community procurement. A total of 2017 community groups have been funded to a tune of Kes. 1,008,500,000. This represents just over 50 percent of the target of 4000 CGs to be completed by the end of the project. Some of the activities being implemented include livestock trade, sale of livestock products (meat and milk), retail shops, boutiques, crop production, energy saving *jikos*, bee keeping, sale of gums/resins, etc.

Table 5: Summary of Livelihood CGs Funded

County	Sub County	2019/2020 funded CGs	2020/2021 1st Half funded CGs	2020/2021 second Half funded CGs	Total
Turkana	Turkana West	40	284	324	648
Wajir	Wajir South	41	210	188	439
Garissa	Dadaab	40	157	158	355
	Fafi	40	152	145	297
	Lagdera	40	99	99	242
Total CGs Funded		201	902	914	2017

Component 4: Project Management, Monitoring and Evaluation (M&E), and Knowledge Sharing⁴

Project Management

25. *Project assets.* The mission reviewed the updated asset register for the project and noted that several tablets, smart phones and laptops are marked as stolen or not operational with a

⁴ The National Project Implementation Unit (NPIU) and County Integrated Project implementation Units (CIPIUs) provide implementation support and monitoring of the project at national and county level. The project builds on existing community-level structures and has established new local-level institutions as needed, including Village Level Committees (VLC), Ward Level Committees (WLC), and social audit committees (SACs).

proposal to expunge faulty or lost items. The condition and functionality of the VC equipment remains unclear.

26. *Communications.* During the last mission, several communication risks were identified, including poor project sensitization among beneficiary communities, low levels of awareness of the project GRM, limited disclosure of project information, strained inter-governmental relations and co-ordination issues between the NPIU and CIPIUs. The communication gaps were noted to present implementation risks to the project and hence the client undertook a communication baseline survey from December 15, 2020 to February 7, 2021. The aim was to establish the level of awareness about the project among stakeholders and identify appropriate mitigation measures to address the identified communication risks. On this basis, a communication performance report for December 2020-May 2021 was shared with the Bank.

27. The Baseline Survey informed activities undertaken since its completion, as well as action plans for 2021/22. Activities conducted included engagement with communities through community radio (Ata Nyeche FM in Kakuma and Biblia Husema FM in Lokichogio for Turkana County; Wajeer 96.5 FM in Wajir County and Kulmiye FM in Garissa County). A project website was developed (see <http://kdrdip.go.ke>). The PIU reports that the site has reduced grievances, as it allows community influencers to access project information more easily. Social media channels including YouTube, Facebook and Twitter have been established for timely engagement with communities and stakeholders online. A Communication Capacity Building Framework was developed to be used in empowering project implementers with prerequisite communication skills, stakeholder and community engagement and media relations building tactics, among other communication issues. IEC materials were produced to create project communication presence among communities. The Communication Action Plan developed covers activities for FY 2021/22. The Plan captures activities to be undertaken, provides clear timelines, outputs, responsibility, and budget. The project aims to implement the Communication Action Plan to increase awareness and visibility; sway stakeholder perception and towards the project and seek collaboration and support from stakeholders and beneficiary communities.

Financial Management

28. The rating for financial management arrangements remains **moderately satisfactory** while the risk assessment rating remains **substantial**, mainly due to the inherent challenges of the decentralized nature of the project, which involves counties and communities. The key weaknesses include:

- a. Delays in utilization of funds disbursed for subprojects.
- b. Delays in submission of accountabilities and reports by the communities due to capacity constraints.
- c. Submission of incomplete March 31, 2021 Interim Financial Report (IFR), leading to rejection for revision and resubmission.
- d. Delays in submission of Withdrawal Applications (WAs) documenting expenditure in Client Connection.
- e. Delayed submission of finalized fiduciary report.

29. Under the IDA credit, the project has disbursed XDR 26,464,995 (US\$ 37,826,682) of the total of XDR 73,900,000 (US\$100,000,000), representing 37.8 percent, with less than one

year to project closure. Fund utilization is still very low with only US\$ 5,837,248 (5.8%) having been documented, leaving an unspent balance of US\$32 million.

30. The project has disbursed US\$7,986,644.10 out of the total DANIDA Grant of US\$8,180,000 representing 97.6 percent. The project has documented USD 5,183,952 (63.3% of funds received). The mission noted that US\$1,588,891 is still being held in project accounts and an additional US\$ 193,355.90 has not been disbursed from the Bank as it was not captured in the government budget. Accordingly, the grant closure date has been extended until June 30, 2022 to allow the government to include the funds in the FY21/22 budget and utilize all remaining funds under the DANIDA grant.

31. For FY 2020/2021, the project was allocated a budget of Kshs. 3.5 billion under the loan and Kshs. 21 million from the Grant during supplementary Estimates No. 1 of 2020/2021. The NPIU issued Sub-project Authority to Incur Expenditures (AIEs) to communities through the CIPIUs, totaling Kshs. 1.5 billion for the first half and Kshs. 1.50 billion for second half. Most funds were released to the communities before the end of the FY except funds for the LIPW activities. The mission noted that most of the funds disbursed to the communities in January/February have not been accounted for by the CGs and sub-projects across the three counties. The project will share detailed work plan on how the NPIU/ CIPIU will follow up the pending accountabilities and reports from the communities. The project has been allocated Kshs. 3.7billion in FY 2021/22. Disbursement in FY20/21 is as follows:

Table 6: Disbursements

TURKANA WEST		Kshs.	Exch Rate	USD
1	Component 1	508,220,800	109.95	4,622,290.13
2	Component 2	60,070,000	111.31	539,664.00
3	Component 3	304,000,000	111.31	2,731,111.31
	Total	872,290,800		7,893,065.44
WAJIR SOUTH				
1	Component 1	335,208,739	110.93	3,021,804.19
2	Component 2	70,421,539	110.93	634,828.62
3	Component 3	199,000,000	110.93	1,793,924.10
	Total	604,630,278		5,450,556.91
GARISSA				
Dadaab				
1	Component 1	264,467,597	110.93	2,384,094.45
2	Component 2	148,652,100	106.75	1,392,525.53
3	Component 3	157,500,000	106.75	1,475,409.84
	Total	570,619,697		5,252,029.81
Fafi				
1	Component 1	219,986,292	107.47	2,046,955.35
2	Component 2	149,104,700	106.75	1,396,765.34
3	Component 3	154,500,000	107.47	1,437,610.50
	Total	523,590,992		4,881,331.19
Lagdera				
1	Component 1	170,491,091	107.47	1,586,406.36

TURKANA WEST		Kshs.	Exch Rate	USD
2	Component 2	121,097,960	107.47	1,126,807.11
3	Component 3	99,000,000	107.47	921,187.31
	Total	390,589,051		3,634,400.77
	Grand Total	2,961,720,818		27,111,384.13

32. The project submitted the March 31, 2021 quarterly report IFR for the IDA Credit and DANIDA Grant on May 7, 2021. However, the IFRs were returned to the NPIU for revision to include additional reporting requirements and have been resubmitted to the Bank for review.

33. The audited financial statements for June 30, 2020 were submitted to the Bank on January 6, 2021, which is *after* the submission deadline of December 31, 2020. The auditor issued an *unqualified opinion* on the financial statements. The management letter identified accounting and internal control weaknesses which were addressed satisfactorily by management. They included:

- a. Unsupported expenditure totaling Kshs. 313,014,586 related to the provision of consultancy services in Turkana, Wajir and Garissa counties, Kshs 19,766,400 and 4,176,808 related to domestic travel and hospitality, supplies and services. The management supplied relevant documents supporting the expenditure and issue was resolved.
- b. Inaccurate account balances differing with payment vouchers availed for audit. The balances were reconciled as supported by IFMIS printout.
- c. Failure to achieve contract deliverables costing Kshs. 21,156,005 for the MIS Contract. The management assessed the performance as satisfactory and provided the update of the MIS including training and user manuals.
- d. Irregular procurement of goods and services costing Kshs. 4,478,156 through direct procurement and from firms not prequalified. The management provided justification as this was considered low value and provided records showing the firms were prequalified.
- e. Unbudgeted expenditure of Kshs 2,700,500 for the procurement of computer server. The management noted that though it was not in the original budget, the Accounting Officer sought National Treasury approval which was given on March 3, 2020 for reallocation.

34. The following agreed actions are pending from the last mission:

- a. The project accountants at the CIPIUs have not been allocated laptops.
- b. The fiduciary report has been lagging over a period. The project submitted the semi-annual fiduciary report, though it is yet to be discussed with management and action plan agreed/developed on key areas of concern. The scope is also limited to the CIPIUs.

35. The key agreed actions from this mission include:

- a. The project to follow up on GoK counterpart funds to meet operational costs not covered under IDA, as provided for in the General Conditions.
- b. Submission of monthly SOEs as per the Disbursement and Financial Information Letter.

- c. Share detailed work plan on following up of the funds disbursed to the communities by the NPIU and CIPIU project accountants.
- d. Submission of pending finalized fiduciary report and timely submission thereafter.
- e. Capacity building for the internal audit team both at NPIU and CIPIU.
- f. Targeted FM capacity building sessions for communities.

Procurement

Consultancy Contracts

36. There are six on-going consultancy contracts: five are for the Facilitating Partners (FPs) that support communities in the five Project sub-counties and the sixth is for consultancy services to design, develop, install and deliver training for the Management Information System (MIS). All six contracts are nearing completion.

37. FP contracts closed between June and August 2021. Due to COVID-related delays, the services of the FPs are still required at least until the current project closing date of April 2022. The NPIU undertook a performance review of the FPs and recommended to extend the contracts of RRDO (FP for Dadaab and Lagdera sub-counties in Garissa), FaIDA (FP for Fafi sub-county in Garissa) and WARDA (covering Wajir South sub-county in Wajir). The review recommended not to extend the contract of SOPA (covering Turkana West in Turkana County) due to poor performance.

38. The government has, in consultation with the Bank, negotiated contract extensions with the three FPs that will continue. For Turkana West, a comparative performance review of the three FPs has been undertaken to recommend one to prepare a proposal to take over in the sub-county. This process, including World Bank clearance, will be completed by September 10, 2021 cognizant of the need to move quickly to ensure communities in Turkana West have sufficient support on the ground.

39. The contract extensions will require approximately \$4.5 million. The Bank team and the government have agreed on a reallocation of funds from within the project budget (spread across components one, two and three) to cover this amount. This will affect the achievement of performance targets. Accordingly, it was agreed during the mission that the Bank and government team would review the results framework and restructure the project to account for the shift in budget to operating costs. This will be completed by September 30, 2021.

Procurement of Goods

40. To strengthen the capacity of the CIPIU in supporting and supervision of implementation of subprojects in a timely fashion, the NPIU procured an additional three 4x4 vehicles and office equipment and distributed them to the three CIPIUs. Laptop computers, scanners, printers and projects for the Safeguards Specialists of the three CIPIU were procured and distributed to CIPIUs.

Procurement Capacity Building of CIPIU staff

41. Pursuant to the agreed actions in the last ISM, the NPIU Procurement team conducted trainings for Community Facilitators of the FPs and PISTs for Wajir South in January 2021, Dadaab, Lagdera and Fafi in February 2021 and Turkana West in March 2021.

Challenges

42. Due to a number of challenges, regular supervision of community procurement or oversight of FP performance by the NPIU was limited. The major challenges include: (i) restriction of field visits due to COVID-19; (ii) limited procurement support of CPMCs and CGMCs by a single Procurement Officer in each CIPIU; and (iii) the enormous number of sub-projects in the FY20/21 AWP&B and the remoteness of their locations.

43. Key agreed actions to address these challenges include: (a) NPIU to prepare a Contract Management Plan (CMP) and assign a Contract Manager for each FP contract by September 15, 2021; (b) Prepare and submit a monthly progress report of the implementation of the CMP and share the monthly report with the management of the State Department for Development ASALs and the World Bank; (c) Conduct procurement supervision visits to CDD sub-projects; and (d) in consultation with the FPs, engage Community Facilitators in the provision of the procurement support to CPMCs and CGMCs.

Safeguards

44. *Environmental and Social Safeguards performance.* During the last mission, the environmental and social safeguards performance was downgraded to moderately unsatisfactory (MU) due to issues related to: (i) inadequate environmental and social risk management processes; (ii) weak safeguards management capacity of the NPIU; and (iii) a weak project-level GRM. To enhance safeguards performance, it was agreed that safeguards and GRM action plans would be prepared and implemented to address the identified gaps.

45. The mission noted the following important progress: (a) the safeguards and GRM action plans have been drafted, although not yet finalized; (b) most of the actions agreed during the last mission have been implemented; (c) the analysis of E&S risks in the screening reports is improving. It is hoped that this will translate to the preparation of comprehensive SPRs, CPRs and the related ESMPs; and (d) the MIS is now able to capture social and environmental aspects to help safeguards monitoring.

46. To further help strengthen E&S management capacity, the Bank prepared and shared Guidance Tools to aid in the preparation of Summary Project Reports (SPRs) and Comprehensive Project Reports (CPRs). Sample ESMPs were also shared. Finally, the project national and county teams have been trained on the application of these support tools, the MIS, and on grievance identification, diagnosis, and management. This support is expected to underpin continued improvements in safeguards performance.

47. *Social safeguards performance rating.* Despite the positive trend, challenges remain. Most importantly, the safeguards and GRM action plans need to be finalized and implemented. Key activities include: (a) development and finalization of safeguard instruments; (b) enhancing the effectiveness of the project GRM; and (c) secondment/engagement of Social staff at the NPIU level. Until these actions are completed, the social safeguards performance rating will remain Moderately Unsatisfactory (MU).

48. *Environmental safeguards performance rating.* The environmental performance rating remains Moderately Satisfactory (MS). The project is expected to continue improving environmental risk management processes such as development on the safeguard instruments,

monitoring and reporting on the ESMP implementation, grievance management and engagement of additional environment staff at the NPIU.

49. *Safeguards Documentation.* The Bank received safeguards instruments prepared for sub-projects for the first half of FY 2020/2021, including the Environment and Social screening forms and safeguards tracker for Garissa, Wajir and Turkana counties. A review of the screening forms revealed improvements in the risk assessment, potentially laying a good foundation for management of environmental and social risks and impacts. However, it was noted that there was inconsistency/incomplete information provided in the safeguard's tracker tool, especially for Wajir and Turkana counties. It was agreed that the government will re-submit the final safeguards tracker for all counties and some sample E&S screening forms for Turkana County for review by September 15, 2021.

50. *Capacity Building of NPIU and CIPIU E&S Staff.* As part of the on-the-job capacity building, the Bank prepared and shared with the client ESMP templates and E&S guidance tools to aid in the development of SPRs, CPRs and related ESMPs by the CIPIU or consultants, as well as the review of SPRs and CPRs by the NPIU. This was followed by a short training by the Bank's E&S team for NPIU and CIPIU E&S staff on the application of the guidance tools and sample templates. The project teams appreciated the guidance received, particularly on the preparation of safeguards documentation.

51. *Preparation and Review of Safeguards Instruments.* The mission noted that Garissa County has already prepared the requisite safeguards instruments (ESMP, SPR and CPR) and submitted them to the NPIU for review. Whereas in the past the NPIU submitted documents from the counties directly to the Bank without reviewing them, it was agreed during the mission that, going forward, the NPIU would jointly finalize all draft safeguards instruments with the county teams prior to submission to the Bank. It was also agreed that the Bank will review all CPRs but only a selection of SPRs, based on agreed sampling criteria.⁵ The mission noted with concern the delay in submission of safeguards documents (ESMP, SPR and CPR) from Turkana and Wajir counties. It was agreed that the instruments would be submitted to the NPIU by September 15, 2021.

52. *NPIU Safeguards Capacity Strengthening.* During the last mission, it was agreed that the project would recruit or second additional safeguards staff to augment the NPIU team. However, the staff are yet to be engaged. An updated deadline for the recruitment was agreed of September 30, 2021.

53. *Safeguards Management Information System (MIS).* The Bank safeguards team held several meetings with the NPIU E&S specialists, MIS consultant and Bank M&E expert to update the safeguards module in the MIS, define the data types critical to monitor safeguards performance and develop protocols for safeguards data collection/entry. Agreed follow-up actions from the mission were for the NPIU to: (i) develop a monitoring tool based on data types on the MIS; (ii) clarify responsibilities for data collection/entry and develop protocols for safeguards MIS operationalization; (iii) train the CIPIU E&S teams on the operationalization of the MIS; and (iv) undertake E&S safeguards data collection and entry in the MIS with initial support from the MIS consultant, linking data entry with the GEMS tool.

⁵ The agreed criteria are: Level of **ES risks/impact**; (b) Number of **projects affected persons/beneficiaries**; (c) equitable coverage of sub-projects in all sectors (e.g., health, education, water, roads, sanitation etc.); (d) equitable coverage of different subprojects; and (e) **Uniqueness of service offered by the sub project**: Some subprojects, e.g., construction and installation of an incinerator, may have unique ES risks and impacts.

54. *Safeguards Monitoring and Reporting.* The mission noted that regular supervision and monitoring of activities by counties is being hampered by COVID-19 travel restrictions. It was reported that in FY2020/21, Garissa County progressed to the implementation phase, with some of the sub-projects nearly at 30 percent level of completion. The mission noted efforts by CIPIU E&S experts to monitor the implementation of ESMPs. However, so far, no reports have been shared with the Bank, raising concerns over compliance with safeguards requirements. The mission, therefore, emphasised the need for the NPIU to monitor implementation of ESMPs and share monitoring reports as part of the regular quarterly progress reporting. This would be best achieved through the development of an E&S safeguards tool to monitor aspects such as: status of sub-project implementation, statutory licences obtained, ESMP implementation status, number of grievances raised, resolved, and closed, occupational health and safety issues among other details. It was agreed during the mission that the NPIU will put in place an appropriate oversight system at the sub-county level to improve monitoring and supervision. This would include regular meetings between the NPIU and CIPIUs and monthly safeguards meetings with the Bank team to follow-up on agreed actions.

55. *Grievance Redress Mechanism.* During the last mission it was noted that the project GRM continued to experience challenges such as low-quality record keeping, slow response timelines and low levels of awareness among stakeholders. To address these gaps, a GRM action plan was prepared and submitted to the Bank for review. The Bank provided comments and awaits a revised GRM action plan with new timelines. It was agreed that the revised GRM action plan will be submitted to the Bank by September 15, 2021, with implementation to commence immediately.

56. *Resolution of Grievances.* It was reported during the mission that the project continued to receive, log, and resolve grievances through the project GRM, without needing to escalate them to either the NPIU or the Bank. However, some complaints, such as those from Cheron and Gurufa, have been reported directly to the WB Grievance Redress Service (GRS) even though they had been declared resolved by the NPIU. This is an indication of dissatisfaction with the resolution provided through the project GRM. During the mission it was agreed that the NPIU would provide comprehensive documentation on the said complaints for Bank review. Should the resolution process be considered satisfactory, the documents will be submitted to the GRS for closure. The Bank team also clarified that until the GRS accepts the resolution agreements, actions and processes, the grievance cannot be considered closed. It was agreed that revised documentation of the grievances would be submitted by September 15, 2021, together with any agreements reached with the complainants, for onward submission to the WB GRS. The GRS will then consult the complainants to assess their satisfaction with the resolution process. It was also agreed that the NPIU would provide a comprehensive report summarizing action taken to address the complaint from Lagdera sub-county alleging that their request for the project to review proposed activities in light of environmental risk and impacts was disregarded. The NPIU's report will include the following: (i) the type of ES instruments prepared in this specific location; (ii) evidence of approval of the ES instruments by the regulatory agency (NEMA) and evidence for addressing the ES concerns of the local community during preparation of the ES risk management instruments; (iii) evidence of implementation of the ES risk management tools; and (iv) an action plan to address concerns.

Monitoring and Evaluation

57. *Good overall progress.* Despite the challenges of COVID-19, implementation and use of the project M&E system is generally progressing well. Data collection, report writing,

performance reviews, and training events have continued, and the project MIS is now live and being used to capture progress. The main steps to fully operationalize the project M&E system include: (i) using the MIS to generate progress reports; (ii) more detailed accounting of beneficiaries for reporting on the results framework indicators; and (iii) rolling GEMS out fully and ensuring all collected data is quality assured and entered into the project MIS. Overall, the M&E quality is rated *Satisfactory*. Below follow more detailed observations.

58. *Results Framework.* Data for most of the indicators in the results framework have not yet been captured due to the delay in the start of most project activities. However, new activities already ongoing will enable reporting on the results indicators by the next ISM. A review of the number of beneficiaries and the methods for calculating them in the Results Framework is still needed to capture credible figures.

59. *Continuous project performance and results reviews.* The NPIU continues to hold regular performance meetings to review progress against work plan deliverables and results framework targets. In the period under review, the PIUs and the Bank held several virtual performance review meetings to discuss progress. Moving forward, the NPIU M&E officer is expected to keep proper records of these meetings, which should include agreed action points, and to share them with the Bank.

60. *Enhanced capacity building.* Capacity building is progressing according to plan, with several initiatives carried out since the last ISM. The NPIU, together with the Inter-Governmental Authority on Development (IGAD) carried out training on GEMS. County financial management and procurement teams were trained on the MIS. The NPIU M&E unit plans to train county M&E teams on quality data collection and entry into the KoBo toolbox for GEMS. Also, the LIPW, safeguards and livelihoods NPIU component teams, with the help of the MIS consultant, are expected to train their county colleagues on data entry into the MIS.

61. *Subproject monitoring data.* Monitoring of subprojects using the KoBo Toolbox continued with the help of FPs, Social Mobilizers (SMs) and Community Facilitators (CFs). However, quality issues in the data collected were noted in some cases. The NPIU will train the data collection and entry personnel in the counties to address this problem. In addition, as a data quality measure, a server will be created in KoBo toolbox for use by the FPs to verify data entered from their respective sub-counties before it is transmitted into the MIS.

62. *Aligning of M&E data collection tools for DRDIP countries.* This initiative is being spearheaded by IGAD as part of its regional technical support to the four DRDIP countries. The aim is to develop standardized tools that can be used to collect data across the countries and make comparisons. IGAD shared the initial draft of the tool and the WB provided feedback. Not much progress has been realized since then. The NPIU will liaise with IGAD to ensure the process of aligning the tools is completed by September 2021.

63. *Review of the M&E Manual.* The M&E manual was reviewed and updated, incorporating revised training materials for CFs, SMs and PISTs to make them more practical. The new reporting/data collection formats and data entry protocols in the MIS were also added to the manual. The updated Manual is awaiting review by the Bank before being rolled out by the end of August 2021.

64. *Supplementary Baseline Survey.* The World Bank-supported supplementary baseline study to gather additional household and community level information in treatment and control

sub-counties is ongoing. Information from this exercise will be used to provide a comparison to assess project impact. The firm hired to undertake the supplementary baseline survey has completed data collection and is in the process of analysis and report writing. A draft report is expected by the end of July 2021.

65. *Leveraging technology for M&E.* The design of the MIS has been completed and the system went into live mode in April 2021. Users at the NPIU were assigned access rights. User manuals and data entry protocols for finance and procurement teams were drafted. Test runs using actual data were carried out to test whether the system captures essential data needed for effective project management. The tests showed the system was ready for operationalization. NPIU teams are expected to train county teams on the use of the system so that the all the modules in the system are fully operational by early in the 2021/22 FY.

66. *Iterative Beneficiary Monitoring (IBM).* Spearheaded by the World Bank, IBM will collect regular data at scale from beneficiaries to identify implementation issues and help the project team make real-time course corrections to address them. The WB team has developed an initial draft questionnaire to be shared with the NPIU. The team has also developed the consolidated list of potential respondents to be interviewed during the exercise. The exercise will be carried out and completed during the next FY by December 2021.

67. *Establishing beneficiary numbers.* It was previously agreed that beneficiaries are expected to be reported by village and by provided service, for example health or education. For each service the number of project beneficiaries is to be estimated at the village level and the total number of village beneficiaries should be corrected for people/households benefitting from more than one service to avoid double counting. However, clarity, quality and accuracy of data collected continue to pose interpretation challenges with the beneficiary estimates provided. The project M&E unit will hold a consultative meeting with stakeholders to resolve this issue to ensure consistent and accurate estimates of beneficiary numbers. This activity will be completed by September 15, 2021.

V. NEXT MISSION

68. The next Implementation Support Mission is scheduled for early November 2021. The mission will be held jointly with the Mid Term Review.

VI. NEXT STEPS AND AGREED ACTIONS

Table 7: Summary of Agreed Actions

	Actions	Responsible	Due date
Overall project management			
1.	Inform World Bank about resolution of Garissa County Government complaint. Future discussions will include the Frontier Counties Development Council to assist in reaching a resolution.	NPIU	Quarterly progress report
2.	Process Project closing date extension	WB	15 th September 2021
3.	Ensure reflection of AF and JSDF in FY21/22 project budget	NPIU	By 30 th October 2021 if the WB will have provided Financing Agreement

	Actions	Responsible	Due date
Component 1			
4.	Provide technical backstopping during implementation of subprojects.	NPIU/CIPIU	Continuous
5.	Follow-up on capacity- building of CPMCs and subprojects subcommittees on infrastructure	NPIU/CIPIU	Continuous
6.	Monitor subprojects implementation, documentation and reporting processes.	NPIU/CIPIU	Continuous
Component 2			
7.	Provide technical backstopping during implementation of subprojects.	NPIU/CIPIU	Continuous
8.	Follow-up on capacity- building of CPMCs and LIPW groups	NPIU/CIPIU	Continuous
9.	Monitor subprojects implementation, documentation and reporting processes.	NPIU/CIPIU	Continuous
Component 3			
10.	The signing of financial agreement for DANIDA Additional Financing for livelihoods component between Government of Kenya and the World Bank.	WB/NPIU	December 2021
11.	Scale up the number of CG to be supported from 1816 in FY2020 /2021 to 2500 in FY2021/2022	NPIU	July-December 2021
12.	Finalization of the JSDF grant package including the Environmental and Social instruments and possible approval of the JSDF grant	WB/NPIU	October 29, 2021
13.	Learning and immersion visit to Uganda (Sustainable Livelihoods Program and DRDIP Livelihood program) by the KDRDIP Livelihood Core team	WB/NPIU	October 2021
Project Management			
14.	Prepare a Contract Management Plan (CMP) for each FP contract and assign a Contract Manager to each contract. (by NPIU)	NPIU	September 10, 2021
15.	Prepare and submit a monthly progress report of the implementation of the CMP and share the quarterly report with the management of the State Department for Development ASALs and the World Bank	NPIU	quarterly
16.	Conduct procurement supervision visit to CDD sub-projects	CIPIU Procurement Officer	At least once to each CDD sub-project
Financial Management			
17.	Follow up on GoK counterpart funding	NPIU/NT	TBD
18.	Provision of computers/laptops to CIPIU accountants	NPIU	TBD
19.	Compliance with submission with SOEs documenting expenditure	NPIU	Monthly
20.	Finalization of Fiduciary Review Report	NPIU	30 th August 2021
21.	Targeted capacity building for communities	NPIU/CIPIU	Continuous
Environmental and Social Safeguards			
22.	Submit revised documentation on the Cheron and	NPIU	August 31, 2021

	Actions	Responsible	Due date
	Gurufa complaints for submission to GRS		
23.	Recruit/engage additional environmental and social safeguards specialist at NPIU level	NPIU	September 30, 2021
24.	Share an updated safeguards tracker for Turkana, Wajir and Garissa County	NPIU	September 2021
25.	Share reviewed safeguard instruments for Garissa, Wajir and Turkana counties with a matrix of comments	NPIU	September 2021
26.	Provide guidelines for monitoring and supervision of safeguard compliance at operation/sub-county level	NPIU	September 2021
27.	Training CIPIU E&S team on the operationalization of the MIS	NPIU/ MIS Consultant	September 2021
28.	Submit the communication action plan with clear timelines for activity implementation	NPIU	September 2021
29.	Prepare and submit a comprehensive E&S performance report to the Bank	NPIU	Quarterly (30 th Sep, Dec, 2021. March, June 2022.
Monitoring and Evaluation			
30.	Training of county M&E teams on data collection and entry for monitoring and reporting. Also training on data quality checks.	NPIU M&E officer	September 2021
31.	Resolve the MIS user rights issue, development of MIS protocols and training of users	NPIU	September 2021
32.	Training of county teams on use of the MIS	NPIU M&E officer	September 2021
33.	Sub projects monitoring	NPIU M&E officer	Continuous
34.	Preparing, consolidating, and submitting quarterly progress reports	NPIU M&E officer	After every 3 months
35.	Support to the Mid-term review activity	NPIU M&E officer	September to December 2021
36.	Support to Interactive Beneficiary Monitoring (IBM)	NPIU M&E officer/ WB M&E Specialist	July to December 2021
37.	Review of targeted beneficiaries in results framework	NPIU M&E officer	After project mid-term review
38.	Consultative meeting on beneficiary numbers	NPIU M&E officer	June 2021
39.	Aligning of M&E data collection tools for DRDIP countries	NPIU M&E officer	30 th September 2021

Annex 1: List of Participants

NO	NAME	DESIGNATION
Ministry of Devolution and Arid and Semi-Arid Lands		
1.	Mr. Micah Powon	Principal Secretary, State Department of Arid and Semi-Arid Lands (ASALs)
2.	Dr Anne Kinyua	National Project Coordinator, KDRDIP
3.	Wilfred Omari	NPIU Project Manager, KDRDIP
4.	Ms. Lucy Gathega Wangari	NPIU Project Finance
5.	Dr. John Ngatia	NPIU Head Component Two
6.	Geoffrey Leparteleg	NPIU Livelihood Expert
7.	Josephat Waweru	NPIU Head Component One
8.	Dr Joy Murunga	NPIU Deputy Director, Livelihoods
9.	Janet Tulula	NPIU Assistant Environment Safeguards Specialist
10.	Moses Nyandika	NPIU Communication Specialist
11.	Wycliffe Wangwe	NPIU Social Safeguards Specialist
12.	David Mamati	NPIU Procurement Specialist
13.	Andrew Loreng	NPIU M&E Specialist
14.	Saleh Bardad	NPIU Health Expert
15.	Simon Pkiyach	NPIU Livestock Expert
16.	John Kaluma	NPIU Agriculture Expert
17.	Anthony Karoki	NPIU ICT Expert
18.	Patrick Ojwang	NPIU Internal Auditor
19.	Peter Wanjohi	NPIU Internal Auditor
20.	James Sakwa	NPIU Project Accountant
Garissa County		
21.	Mohamed Farah	County Project Coordinator
22.	Mohamed Gurhan	County Social Safeguards Specialist
23.	Abdirashid Dolal	County Environmental Safeguards Specialist
Turkan County		
24.	Amoni Thomas Ngimoie	County Project Coordinator
25.	Francis Namuya	County Social Safeguards Specialist
26.	Kevin Ekutan	County Environmental Safeguards Specialist
27.	Lotome Chammah	County Focal Person
Wajir County		
28.	Jimale Hassan sheikh	County Project Coordinator

NO	NAME	DESIGNATION
29.	Bilatho Sugule	County Social Safeguards Specialist
30.	Ahmed Diis	County Environmental Safeguards Specialist
31.	Roble Ahmed Sugow	County Focal Person
DANIDA		
32.	Nancy Njenga	Programme Officer
World Bank		
33.	Matthew James Keir Stephens	Senior Social Development Specialist, Task Team Leader
34.	Annette Akinyi Omolo	Social Development Specialist, Co-Task Team Leader
35.	Shamis Salah Musingo	Program Analyst
36.	Diana Jemutai Sirma	Safeguard Consultant
37.	Margaret Auma Ombai	Social Development Specialist
38.	Ashutosh Raina	Social Development Specialist
39.	Pascal Tegwa	Senior Procurement Specialist
40.	Safia Abdi Dima	NEDI Liaison Officer
41.	Jacinta Achote Murunga	Safeguards Consultant
42.	Peter Muhati Mukhutsi	Monitoring and Evaluation Consultant
43.	Tamru Demsis Temam	Environmental Specialist
44.	Josephine Kamau	Senior Financial Management Specialist
45.	Edwin Nyamasege Moguche	Financial and Management Consultant
46.	Ben Okindo Miranga	Environmental Specialist
47.	Naseer Uddin Khan	E T Consultant
48.	Philip Brynnum Jespersen	Senior Operations Officer
49.	Farida Abdullahi Hassan	NEDI Consultant
50.	Dahir Elmi Warsame	Procurement Consultant
51.	Hope Nanshemeza	Team Assistant

Annex 2– Consultancy Contract Details

Table 8 Facilitating Partners Contracts

FP	Sub-county	Contract Commence.	Duration	Expiry	Contract Amount	Amount Paid	
		Date	Months	Date	KES	KES	%
RRDO	Dadaab	6/18/2019	24	6/17/2021	165,324,500.00	148,792,050.00	90
RRDO	Lagdera	6/18/2019	24	6/17/2021	148,284,500.00	133,456,050.00	90
FaIDA	Fafi	6/18/2019	26	8/16/2021	136,988,200.00	123,289,380.00	90
SOPA	Turkana West	6/18/2019	26	8/16/2021	135,048,077	94,533,653.90	70
WARD A	Wajir South	8/19/2019	24	8/18/2021	161,344,300.00	145,209,870.00	90

Table 9 MIS Consultant (Iansoft Technologies Limited)

Contract Commencement	Duration	Expiry	Contract Amount	Amount Paid	
Date	Months	Date	KES	KES	%
4/8/2019	29.7	9/30/2021	29,156,005.00	23,324,804.00	80

Annex 3– Project Map

Figure 1: The five target Sub-counties: Turkana West, Wajir South, Dadaab, Lagdera and Fafi

